



March 28, 2016

VIA E-mail and U.S. Mail

Charles D. Baker,
Governor of Massachusetts, CONEG Chair
Gina M. Raimondo,
Governor of Rhode Island, CONEG Vice-Chair
Dannel P. Malloy,
Governor of Connecticut, CONEG Lead Governor for Transportation
Coalition of Northeastern Governors
400 North Capitol Street, N.W.
Suite 382
Washington, DC 20001

Dear Governors Baker, Raimondo and Malloy,

I am extremely grateful for your letter dated March 16, 2016. On behalf of the Amtrak Board of Directors, I want to thank each of you for taking the time to express your interest in our selection of a new President and CEO.

The Board feels strongly that, in many respects, the future of not only Amtrak, but the viability of intercity passenger service in the United States is largely reliant on our Company's ability to forge partnerships with the States where we provide service.

Your letter very accurately summarizes the qualities necessary for someone to effectively create those meaningful partnerships.

As you may know, we engaged a professional search firm, Spencer Stuart, and have been working closely with them as they identify potential candidates. I feel comfortable that we are taking the time and employing the right level of focus and collaboration required to make the best selection. The specification we developed with Spencer Stuart for this position fully addresses the issues outlined in your letter, including the criticality of the Northeast Corridor, achieving the network goals identified in PRIIA Sections 212 and 209 and the new challenges and opportunities provided through the FAST Act.

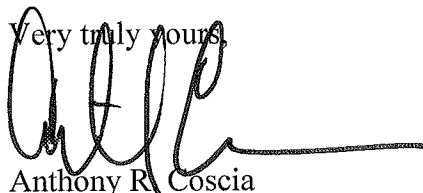
Amtrak's future is in supporting and developing city pairs throughout the nation. These transportation corridors provide mobility in a manner that promotes improvements to



both economic opportunity and quality of life. Your States present several of the most promising opportunities to make a meaningful contribution to the Nation's transportation system. We are committed to enhance our efficiency in serving your States and earning the right to serve as stewards for infrastructure that we jointly own and maintain.

We look forward to staying in touch during this process and I invite each of you to reach out to me directly should you have any questions or comments.

Thank you.

Very truly yours,

Anthony R. Coscia
Chairman

ARC/kmd

cc: Board of Directors, National Railroad Passenger Corporation